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Municipal Infrastructure Support Programme

●●● Building together for the future

Program podrške razvoju infrastrukture lokalne samouprave

●●● Gradimo zajedno za budućnost





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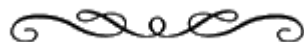
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Project Programming & Preparation

Project Selection



Jean Claude Ah Man



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PROJECT SELECTION

Purpose & Objectives

□ Purposes

- General programming & planning (budgeting & forecasting)
- Sectoral analysis
- Project monitoring
- Financing

□ Objectives (of this presentation)

- Understanding how to advance project preparation
- Importance in project financing and implementation



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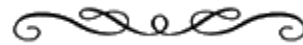
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PROJECT SELECTION

Methodology

- ❑ Identify objectives and purposes of selection
- ❑ Determine the selection criteria
- ❑ Pre-selection – identify likely candidates
- ❑ Rationalisation – validation of preselected candidates
- ❑ Selection – final choice



- ❑ Methodology pre-supposes availability of data
- ❑ Importance of SLAP for project data



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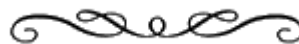
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PROJECT SELECTION

Principles of selection

- ❑ Project must satisfy identified needs
- ❑ The needs are usually prioritized in one or more strategies and policies
- ❑ Strategies serve purposes which can be national, regional, sectoral, project specific, donor, bank
- ❑ The purposes will provide policy directions for which selection criteria can be selected





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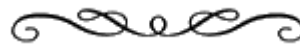
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PROJECT SELECTION

Strategies & Policies

- ❑ Necessary to coordinate and prioritize measures
- ❑ Used in programme approach to implementation of strategies
- ❑ Provides framework for local government and communities to identify projects
- ❑ Projects usually designed to serve as many crosscutting purposes as possible





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Project 1

Strategy 1

Purpose S1.1

Purpose S1.2

Purpose S1.3

Specific

Purpose S3.1

Purpose S4.2

Purpose P1.1

Strategy 3

Purpose S3.1

Purpose S3.2

Purpose S3.3

Project Selection

Project Strategy with crosscutting purposes

Project 2

Strategy 2

Purpose S2.1

Purpose S2.2

Purpose S2.3

Specific

Purpose P1.1

Purpose S1.2

Purpose P4.2

Strategy 4

Purpose S4.1

Purpose S4.2

Purpose S4.3



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Typical Strategy with Policies (1)

Ministry of NIP Project Selection Policies for 2010

- ❑ Investment Value
- ❑ Infrastructure development
- ❑ Sustainable development
- ❑ Citizens' standards
- ❑ Employment growth
- ❑ Balanced regional development
- ❑ Cofinancing





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PROJECT SELECTION

Selection Criteria

□ Typical Policies and Relevant Selection Criteria

Policies	SLAP reference / Selection Criteria	
Reduce poverty	1.0.4 3.4	Project Type Unemployment rate
Balanced regional development	1.0.1 3.3	Municipality Municipality economic development index
Sustainable development	2.1/ 7.1 10.4	Investment per current beneficiary population FIRR
Project Maturity	4.1.2 4.1.5	General project Feasibility study



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PROJECT SELECTION

Selection Protocol

Protocol defines the selection threshold for each selected criteria

❑ Pass/ fail

- Use where thresholds exist
- Many policies are based on threshold
- Sectoral policies are by definition “pass/ fail”

❑ Scoring

- Useful where preference is indicated without firm threshold
- Can be used for prioritisation
- Ordinal and Interval scoring



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Pass/ Fail Protocol

□ Pass / Fail Examples

Selection Criteria	Threshold
GDP growth	< 1%
Population	> 100,000
Feasibility Study	< 5 years old
Economic internal rate of return	> 6%
Investment costs	> 5M€ & <10M€



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Scoring Protocol (1)

Ordinal Scoring Examples

Protocol No 1 / Marks Population size	Protocol No 2 / Marks Sector based	Protocol No 3 / Marks Project maturity
Population <100,000 1	Economic project 1	General Projekat 1
Population >100,000 4	Social project 2	Feasibility Study 2
	Environment proj. 3	Preliminary Design 3
		Detailed Design 4



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Scoring Protocol (2)

□ Interval Scoring Examples

Protocol No 4 / Marks Population size		Protocol No 5 / Marks Investment value	
Population < 10,000	1	Investment < 2M€	1
Population < 50,000	2	Investment < 5M€	2
Population < 100,000	3	Investment < 10M€	3
Population >= 100,000	4	Investment >= 10M€	4



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Importance of Data

- ❑ Burden of data gathering
- ❑ Dataset has to include relevant data
- ❑ Procedures for data gathering necessary
- ❑ Data must be gathered as close to the source of information as possible
- ❑ Selection is the result of application of one or more protocols to a dataset



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Project Pipeline

- ❑ Project pipeline required of line ministries (DIS)
- ❑ Assume electronic data is to be used, forget paper forms
- ❑ Tables are useless unless there is a method of extracting the relevant data, i.e. Query a database
- ❑ Dataset is basically a database which is a technical term for a collection of tables
- ❑ Develop relational database such as SLAP
- ❑ Project pipeline must therefore include a tool designed for specific purpose such as project selection.



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Implementation of Tool

- ❑ Procedures need to be developed into a Project Selection Tool
- ❑ The application can be a module of the SLAP 2.0 Information System
- ❑ Two approaches, either Web 2.0 based application or locally(desktop) based application
- ❑ Current SLAP 2.0 Information System allows such developments
- ❑ Other tools can be developed



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Thank You for your Attention

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